# Senate



General Assembly

File No. 440

January Session, 2013

Substitute Senate Bill No. 1002

Senate, April 11, 2013

The Committee on Education reported through SEN. STILLMAN of the 20th Dist., Chairperson of the Committee on the part of the Senate, that the substitute bill ought to pass.

#### AN ACT CONCERNING COMMUNITY SCHOOLS.

Be it enacted by the Senate and House of Representatives in General Assembly convened:

- 1 Section 1. (NEW) (*Effective July 1, 2013*) (a) As used in this section:
- 2 (1) "Community school" means a public school that participates in a
- 3 coordinated, community-based effort with community partners to
- 4 provide comprehensive educational, developmental, family, health
- 5 and wrap-around services to students, families and community
- 6 members during hours in which school is not in session.
- 7 (2) "Community partner" means a provider of one or more of the
- 8 following services to students, families or community members: (A)
- 9 Primary medical or dental care, (B) mental health treatment and
- services, (C) academic enrichment activities, (D) programs designed to
- 11 improve student attendance at school, (E) youth development
- 12 programs, (F) early childhood education, (G) parental involvement
- programs, (H) child care services, (I) programs that provide assistance
- 14 to students who are truant or who have been suspended or expelled,

(J) youth and adult job training and career counseling services, (K) nutrition education, (L) adult education, (M) remedial education and enrichment activities, (N) legal services, or (O) any other appropriate services or programs.

- (b) On and after July 1, 2013, a local or regional board of education may establish a community school at a new or an existing school to collaborate with community partners to provide services to students, families and community members.
- (c) Prior to the establishment of a community school, the board of education shall conduct (1) a school operations audit and a community operations audit to assess the academic, physical, social, emotional, health, mental health and civic needs of students and their families that may impact student learning and academic achievement, and (2) a community resource assessment of potential resources, services and opportunities available within or near the community that students, families and community members may access and integrate into the community school.
  - (d) The board of education shall develop a community school plan based on the community resource assessment that addresses the specific needs identified in the school operations audit and community operations audit, conducted pursuant to subsection (c) of this section. Such community school plan shall coordinate, integrate and enhance services for students, families and community members to improve the academic achievement of students and increase family and community involvement in education.
  - (e) Any local or regional board of education that has established a community school shall, annually, at the conclusion of each school year, submit a report to the Department of Education, in a form and manner prescribed by the department, regarding each community school. Such report shall (1) include an evaluation on the effectiveness of the community school, (2) measure the development and implementation of partnerships with community partners, and (3) provide information regarding student learning and academic

achievement, graduation rates, attendance rates, school readiness, the number of suspensions and expulsions, graduate enrollment in institutions of higher education, the degree of communication between schools and families, neighborhood safety, school climate, the degree of parental participation in school activities, student health, student civic participation, the number of students, families and community members receiving services at the community school and any other information that is relevant to evaluating the community school.

- (f) Not later than January 1, 2015, and annually thereafter, the Commissioner of Education shall submit a report on community schools to the joint standing committee of the General Assembly having cognizance of matters relating to education, in accordance with the provisions of section 11-4a of the general statutes. Such report shall include an evaluation of the community schools in operation during the prior school year and provide information regarding (1) state and federal barriers to implementation and effective coordination of services at the community schools, (2) the extent of coordination between state agencies providing services at the community schools, and (3) the efficiency and adequacy of local and state programs and policies with respect to student and family services provided at the community school.
- Sec. 2. Subsection (d) of section 10-223h of the general statutes is repealed and the following is substituted in lieu thereof (*Effective July* 71 1, 2013):
  - (d) Following the operations and instructional audit for the school selected to participate in the commissioner's network of schools, the turnaround committee shall develop a turnaround plan for such school. The school governance council for each turnaround school may recommend to the turnaround committee for the school district one of the turnaround models described in subparagraphs (A) to [(E)] (F), inclusive, of subdivision (3) of this subsection. The turnaround committee may accept such recommendation or may choose a different turnaround model for inclusion in the turnaround plan submitted

under this subsection. The turnaround plan for such school shall (1) include a description of how such turnaround plan will improve student academic achievement in the school, (2) address deficiencies identified in the operations and instructional audit, and (3) utilize one of the following turnaround models: (A) A CommPACT school, as described in section 10-74g, (B) a social development model, (C) the management, administration or governance of the school to be the responsibility of a regional educational service center, a public or private institution of higher education located in the state, or, subject to the provisions of subsection (e) of this section, an approved educational management organization, (D) a school described in section 10-74f, (E) a model developed by the turnaround committee that utilizes strategies, methods and best practices that have been proven to be effective in improving student academic performance, including, but not limited to, strategies, methods and best practices used at public schools, interdistrict magnet schools and charter schools or collected by the commissioner pursuant to subsection (f) of this section, (F) a community school, as described in section 1 of this act, or [(F)] (G) a model developed in consultation with the commissioner or by the commissioner subject to the provisions of subsection (e) of this section. The turnaround plan shall not assign the management, administration or governance of such school to a (i) for-profit corporation, or (ii) a private not-for-profit organization that is exempt from taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, or any subsequent corresponding internal revenue code of the United States, as from time to time amended, other than a public or private institution of higher education located in the state or, subject to the provisions of subsection (e) of this section, an approved not-forprofit educational management organization, as defined in subsection (e) of this section. Such turnaround plan may include proposals changing the hours and schedules of teachers and administrators at such school, the length and schedule of the school day, the length and calendar of the school year, the amount of time teachers shall be present in the school beyond the regular school day and the hiring or reassignment of teachers or administrators at such school. If a

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turnaround committee does not develop a turnaround plan, or if the commissioner determines that a turnaround plan developed by a turnaround committee is deficient, the commissioner may develop a turnaround plan for such school in accordance with the provisions of this subsection and, if the commissioner deems necessary, the commissioner may appoint a special master for such school to implement the provisions of the turnaround plan developed by the commissioner. The turnaround plan shall direct all resources and funding to programs and services delivered at such school for the educational benefit of the students enrolled at such school and be transparent and accountable to the local community. The State Board of Education shall approve the turnaround plan developed by a turnaround committee before a school may implement such turnaround plan.

This act shall take effect as follows and shall amend the following					
sections:					
Section 1	July 1, 2013	New section			
Sec. 2	July 1, 2013	10-223h(d)			

#### **ED** Joint Favorable Subst.

The following Fiscal Impact Statement and Bill Analysis are prepared for the benefit of the members of the General Assembly, solely for purposes of information, summarization and explanation and do not represent the intent of the General Assembly or either chamber thereof for any purpose. In general, fiscal impacts are based upon a variety of informational sources, including the analyst's professional knowledge. Whenever applicable, agency data is consulted as part of the analysis, however final products do not necessarily reflect an assessment from any specific department.

#### OFA Fiscal Note

State Impact: None

# Municipal Impact:

Municipalities	Effect	FY 14 \$	FY 15 \$
Local and Regional School Districts	Potential	Significant	Significant
	Net Cost		

# Explanation

The bill allows local or regional school districts to establish community schools. To the extent that a district chooses to establish a community school; the district would incur a significant cost. Currently, there are 7 community schools in Hartford and 11 community schools in New Haven. The 4 Commissioner's Network schools, identified, in the FY 13 Revised Budget, implement wraparound services, which are a characteristic of community schools.

The cost of creating a community school depends on the school size, differences in operational design, and services and supports offered through the school. On average, an elementary community school costs between \$500,000-\$600,000, a middle school costs between \$800,000 and \$900,000 and high school costs between \$1.6 and \$1.7 million to establish. The costs are broken down into the following four components: (1) providing health and mental health services, (2) developing learning competencies including: after-school activities, academic enrichment, life skills, civic engagement, sports and recreation, and early childhood, (3) family support, including: family resource centers, parent involvement and leadership, adult education, and English Language Learners, and (4) staff, including: a school coordinator, tutors, interns, mentors, and volunteers. Funding to

support community schools comes from a variety of sources, including: private foundations, private businesses, federal, state, and local funding. It is estimated that for each dollar invested in a community school, an additional \$4-\$7 in other funded programs is brought to the school.

The cost to a local and regional school district would be dependent upon the size and type of school they choose to establish. Some districts could choose to establish several schools, thereby incurring a significant cost, while other districts choose not to implement any community schools, in which case they would incur no fiscal impact.

The bill makes various other procedural and reporting requirements, including adding community schools to the list of turnaround options that can be used under the commissioner's network schools, none of which result in a fiscal impact.

#### The Out Years

The annualized ongoing fiscal impact identified above would continue into the future subject to inflation and number of community schools that a district chooses to establish.

Sources: Blank, M, Jacobson, R, Melaville, A, and Pearson, S. (2010). Financing Community Schools: Leveraging Resources to Support Student Success. Washington, D.C. Coalition for Community Schools, Institute for Educational Leadership.

# OLR Bill Analysis sSB 1002

### AN ACT CONCERNING COMMUNITY SCHOOLS.

#### **SUMMARY:**

This bill allows local or regional boards of education to establish a community school or schools to participate with community partners to provide various educational and social services to students, families, and community members during hours when school is not in session. The bill spells out the steps a board must complete in order to establish a community school. These include (1) conducting a school operations audit and a community operations audit and (2) developing a community school plan.

The bill requires boards that establish these schools to report to the state Department of Education (SDE) on the school's progress. In turn, SDE must report to the Education Committee on community schools.

The bill also adds community schools to the list of school turnaround options that can be used under the commissioner's network of schools.

EFFECTIVE DATE: July 1, 2013

#### PROCESS TO ESTABLISH COMMUNITY SCHOOLS

On and after July 1, 2013, a local or regional board can establish a community school at a new or an existing school.

Under the bill a "community school" is a public school that participates in a coordinated, community-based effort with community partners to provide comprehensive educational, developmental, family, health and wrap-around services to students, families, and community members during hours when school is not in session.

Under the bill, a "community partner" is a provider of one or more of the following services:

- 1. primary medical or dental care,
- 2. mental health treatment and services,
- 3. academic enrichment activities,
- 4. programs designed to improve student attendance at school,
- 5. youth development programs,
- 6. early childhood education,
- 7. parental involvement programs,
- 8. child care services,
- 9. programs that provide assistance to students who are truant or who have been suspended or expelled,
- 10. youth and adult job training and career counseling services,
- 11. nutrition education,
- 12. adult education,
- 13. remedial education and enrichment activities,
- 14. legal services, or
- 15. any other appropriate services or programs.

# Required Steps

Before establishing a community school, a board of education must complete several steps. It must conduct a school operations audit and a community operations audit to assess the academic, physical, social, emotional, health, mental health, and civic needs of students and their families that could impact student learning and academic achievement.

The board must also conduct a community resource assessment of potential resources, services and opportunities available within or near the community that students, families, and community members may access and integrate into the community school.

The board must also develop, based on the community resource assessment, a community school plan that addresses the specific needs identified in the school operations audit and community operations audit the bill requires. The plan must coordinate, integrate, and enhance services for students, families, and community members to improve the academic achievement of students and increase family and community involvement in education.

#### REPORTING REQUIREMENTS

# Reports to SDE

At the conclusion of each school year, any board that has established a community school must submit an annual report on each school to SDE, in a form and manner SDE determines.

The report must (1) evaluate the community school's effectiveness; (2) measure the development and implementation of partnerships with community partners; and (3) provide information regarding student learning and academic achievement, graduation rates, attendance rates, school readiness, the number of suspensions and expulsions, graduate enrollment in institutions of higher education, the degree of communication between schools and families, neighborhood safety, school climate, the degree of parental participation in school activities, student health, student civic participation; (4) the number of students, families, and community members receiving services at the school; and (5) any other information relevant to evaluating the community school. Presumably, certain information would not have to be supplied if it was not relevant to a specific school (i.e., graduate enrollment data in institutions of higher education would not apply to grammar schools).

# Reports to the General Assembly

By January 1, 2015, the bill requires the education commissioner to

begin submitting annual reports on community schools to the Education Committee. The report must evaluate the community schools in operation during the prior school year and provide information regarding:

- 1. state and federal barriers to implementation and effective coordination of services at the community schools,
- 2. the extent of coordination between state agencies providing services at the schools, and
- 3. the efficiency and adequacy of local and state programs and policies with respect to student and family services provided at the schools.

# **COMMISSIONER'S NETWORK SCHOOL TURNAROUND OPTIONS**

The bill adds community schools to the list of school turnaround options that can be used under the commissioner's network of schools.

Under the commissioner's network, certain low-performing schools are selected to craft turnaround plans aimed at improving student performance. The state supplies additional funds to help implement a school's turnaround plan, once the commissioner approves it.

The existing commissioner's network law provides a menu of turnaround school models for a school turnaround committee to choose from, including (1) CommPACT schools, as defined in statute; (2) social development model; (3) institution of higher education- or regional education service center-administered schools; and (4) a school reorganization model that includes such mandatory items as block scheduling for math and reading.

#### COMMITTEE ACTION

**Education Committee** 

Joint Favorable Substitute Yea 24 Nay 9 (03/22/2013)